This publication commemorates the many hats Robert Hemenway wore as KU’s 16th chancellor. The hats pictured are his. Some he wore regularly. Others he collected on campus and on his many international trips.

A TRIBUTE TO OUR FATHER

Growing up, we were always slightly embarrassed about our father’s choice of headgear even as we felt proud watching him do everything he could to support this great university. Now that we’re older, we suspect the hats may have been an effort to shield us from being confronted with the male pattern baldness that is our collective future — another example of sacrifice from a man who has always put the interests of others before his own.

All kidding aside, we’re not embarrassed anymore. The pride we’ve always felt has swelled as we look back at everything our father has done for us and for the University of Kansas. We’ve never been embarrassed by the spirit, dedication, and honor with which Bob Hemenway has undertaken each and every task for a university he truly loves.
No piece of attire is more important at KU than the graduation cap. And under Chancellor Hemenway, more students than ever—a record 30,102 in fall 2008—are on track to precede him down the Hill wearing that hard-earned hat.

As the size of the student body has grown, so has its academic prowess and diversity. Thanks to concerted effort over many years, the most recent incoming class set new records for ACT scores and diversity.

Throughout Hemenway’s time at KU, numerous Rhodes, Marshall, Goldwater, and Truman scholars have called Mount Oread home, as have champions in academic competitions ranging from journalism to debate, engineering to music.

KU also sharpened its international focus, establishing the Confucius Institute at the Edwards Campus and creating the Global Awareness Program to encourage students to expand their international knowledge, such as by studying abroad or learning a foreign language.

“A COMMUNITY OF SCHOLARS”

“Chancellor Hemenway always kept his door open to students and his mind open to their concerns. We always appreciated his thoughtful, responsive leadership.”

— Steve Munch, ’06, student body president 2004-05

THE HEMENWAY ERA

February 1996
Robert Hemenway is inaugurated as KU’s 16th chancellor

August 1996
Surprise patrol presents first Kemper Teaching Awards

September 1999
KU opens Freshman-Sophomore Advising Center and KU Writing Center

“Even though I am just a freshman, I still can understand how important you are to KU. We students will keep on working to make KU a better school.”

– Mingyang Liu (Kobe), freshman, College of Liberal Arts and Sciences, China

Teachers. Advisers. Researchers. Mentors. KU’s faculty members wear many hats too. Like KU students, they have seen gains in achievement and diversity, with the past 14 years witnessing an 83 percent increase in minority faculty and a 60 percent increase in women faculty.

The high quality of KU’s faculty leads to consistently high national academic rankings. KU’s special education program is ranked first by U.S. News, as is city management and urban policy. More than two dozen others are ranked in the Top 25.

Hemenway, who taught classes himself, emphasized the importance of teaching. The Center for Teaching and Learning was established and the annual Kemper Teaching Awards now spotlight — and financially reward — outstanding instructors.

KU also recognized the importance of technology for learning, building its computing capacity, adding online services, and increasing wireless capability.

ABOVE: (Top) Chatting with students and former Executive Vice Chancellor Janet Murguia; (left) debaters Brett Bricker, left, Nate Johnson, right, and coach Scott Harris, center, with their 2009 National Debate Tournament championship trophy; (right) teaching an English class. AT RIGHT: (From top) With his biography of novelist Zora Neale Hurston; at Centro Ann Sullivan del Perú in Lima with KU alumnus and director Liliana Mayo. The center serves persons who have developmental disabilities.
HATS OFF to Chancellor Bob Hemenway

Whether putting on special gear to enter a research clean room or a stout winter hat to meet climate researchers in the Arctic, Chancellor Hemenway oversaw a veritable explosion of research at KU.

KU’s research expenditures more than doubled under Hemenway’s leadership, reaching $297.4 million in FY 2008, two-thirds of which came from external sources. At any given time, between 1,500 and 1,800 KU faculty, staff, and students are working on externally funded research projects in Lawrence alone.

To support this work, which encompasses nearly all fields, KU has expanded its research infrastructure.

This includes new computing resources, collaborative tools like the K-INBRE research network, and facilities including the Multidisciplinary Research Building and the Structural Biology Center in Lawrence, and the Kansas Life Sciences Innovation Center at the Medical Center.

“...move Kansas closer to obtaining a Comprehensive Cancer Center designation will greatly improve the quality of life of Kansans for years to come.”

— Jim Garner, secretary, Kansas Department of Labor

THE HEMENWAY ERA

<table>
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<tr>
<th>Date</th>
<th>Event</th>
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<tr>
<td>September 1995</td>
<td>Chancellor challenges KU to raise annual research activity from $92 million to $120 million by 2000</td>
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<td>2001</td>
<td>KU research expenditures exceed $200 million for first time</td>
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<tr>
<td>April 2005</td>
<td>NSF grant establishes CiReS8S polar ice research center at KU</td>
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(From top) With Pulitzer Prize-winning journalist Thomas Friedman at a Greenland research station in August 2008; with fellow Hurston biographer Valerie Boyd; a lab at the $40-million Multidisciplinary Research Building, which opened in 2006.
“Chancellor Hemenway has a great deal of intellectual capacity to look at a problem and find a solution. He is simply a superb problem solver.”

—Jon Wefald, president, Kansas State University

KU’s research efforts span many disciplines and take place on every continent, but one area of research stands out: cancer.

Chancellor Hemenway committed KU to join the battle against cancer, declaring the fight against the disease to be the university’s top research goal.

KU is already well on the way to earning a National Cancer Institute designation that would make advanced treatments and cures available to Kansans through a network of health care partners.

KU’s drug discovery efforts have led to drugs such as Nanotax, a cancer drug already in clinical trials, and the cancer research firm OncImmune established its North American headquarters in Kansas in order to coordinate with KU cancer researchers.

And thanks to a 2008 vote, Johnson County will soon be home to an education and research triangle anchored by KU’s cancer center.

ABOVE: (Top) With Gov. Kathleen Sebelius and Geoffrey Hamilton-Fairley and John Robertson of the British cancer research firm OncImmune; (left) with K-State President Jon Wefald and U.S. Sen. Pat Roberts; (right) the Multidisciplinary Research Building in west campus. AT RIGHT: (From top) The School of Nursing at the KUMedical Center; at the 2004 dedication of the Structural Biology Center; with Executive Vice Chancellor Barbara Atkinson, opening the Kansas LifeSciences Innovation Center at the medical center in January 2007.

THE HEMENWAY ERA

<table>
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<th>September 2005</th>
<th>October 2005</th>
<th>September 2008</th>
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<tr>
<td>Chancellor announces attainment of NCI cancer center designation as No. 1 priority</td>
<td>Blue ribbon report cites KUMC as research cornerstone for robust life sciences in greater Kansas City</td>
<td>KU receives $20 million federal research grant, largest in Kansas history</td>
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Chancellor Hemenway believes that the University of Kansas, as the state’s flagship institution, has a special responsibility to work for the people of the state, providing services and sharing knowledge statewide.

Donning scrubs, KU Medical Center doctors, nurses, and health professionals treat patients throughout the state, giving them the opportunity to see specialists close to home. Through telemedicine connections, KU specialists consult with local physicians around Kansas, allowing them to work cooperatively despite being hundreds of miles apart.

Meanwhile, KU researchers are working with families whose children have autism, while other researchers developed a tool that helps premature babies grow and thrive.

In Lawrence, a special partnership between the U.S. Army and KU gives wounded warriors the opportunity to continue serving our nation by earning advanced degrees so they can become military instructors.

“Your tireless efforts toward the building of a new School of Pharmacy are most striking, and my peers and I thank you.”

— Neil Young, fourth-year student, School of Pharmacy
“When people speak of you, it is with rare respect. You’ve done it all in such a strong but humble way.

— Bill Thornton, member, Kansas Board of Regents

Wearing stocking caps under their hard hats as a barrier from the Kansas winter, students from the School of Architecture’s Studio 804 program designed and built a new arts center for tornado-ravaged Greensburg.

Using recycled materials and innovative designs, the students constructed the first building in Kansas to receive the nation’s highest rating for environmental sustainability.

The 5.4.7 Arts Center opened on the first anniversary of the 2007 tornado and later that year hosted pharmacists-in-training from the School of Pharmacy as they conducted a free flu shot clinic for local residents.

These are just a few examples of the work KU does for Kansas. The Kansas Geological Survey and Kansas Biological Survey inform Kansans of everything from aquifer levels to changing land-use patterns, while KU Continuing Education meets the ongoing educational needs of Kansans.

THE HEMENWAY ERA

September 2006
KU recognized by Princeton Review for percentage of students who participate in service activities

February 2008
KU, Army announce Wounded Warriors Education Initiative

May 2008
5.4.7 Arts Center dedicated in Greensburg, Kan.

ABOVE: (Left) The 5.4.7 Arts Center in Greensburg, designed and built by Studio 804 architecture students; (top right) Studio 804 director Dan Rockhill and students construct the arts center; (bottom right) experiential education director Robert Emerson and pharmacy students give free flu vaccines to Greensburg residents in October 2008.

AT RIGHT: (From top) Botanist Craig Freeman leads a campus tour of spring flora; with Archbishop Desmond Tutu; with Gov. Kathleen Sebelius, who earned a master’s in public administration at KU.
A CITY ON THE HILL

A hard hat was a frequent accessory for Chancellor Hemenway as KU grew and expanded to meet the needs of students, faculty members, and researchers.

Hemenway forged a new identity for KU’s various campuses, uniting them under the banner of One University and encouraging collaboration and a shared mission.

Physically, KU grew at a remarkable rate. The Dole Institute, Hall Center, Budig Hall, three new scholarship halls and several athletic facilities were among the facilities built in Lawrence. Renovations were made to Murphy Hall, Joseph R. Pearson Hall — now home to the School of Education — and four residence halls.

KU’s Edwards Campus virtually doubled with the construction of Regnier Hall, while a new Nursing Building and research facilities sprang up at the Medical Center.

“The Hemenway Era

Campus Development

“In just the four years I have been here, I have seen incredible improvements to this university. I cannot imagine what you have accomplished over the course of your entire tenure.”

—Robert Burns, senior, School of Engineering

October 1998
KU Hospital begins transition from a state agency to a public authority

September 1999
Initiative 2001 planning process develops One University concept.

July 2003
Dole Institute of Politics dedicated

(From top) Groundbreaking for the Dennis E. Rieger Scholarship Hall in April 2004; with Senior Vice Chancellor for Academic and Student Affairs Karen Miller and Executive Vice Chancellor Barbara Atkinson; with retired Sen. Robert J. Dole; his wife, Elizabeth Dole; and Condoleezza Rice at the Dole Institute of Politics dedication in July 2003.
“You have always given us positive support to make all our programs the best they can be, whether it be the sciences, the humanities, or the arts.”

— Scott Watson, professor, School of Fine Arts

The growth of KU was made possible by Hemenway’s work with KU Endowment and the KU Alumni Association as he traveled the nation to secure support for the university.

The KU First campaign, for example, secured more than $650 million in contributions from more than 100,000 donors, supporting new facilities and hundreds of new scholarships, professorships, and research efforts.

Not all the work on campus involved new buildings, as maintenance of KU’s existing infrastructure remains a priority for the university and the Regents. Replacement of century-old steam tunnels in Lawrence and energy-efficient enhancements at the Medical Center are all part of a sustained effort to keep KU running.

And in an oft-overlooked accomplishment, Hemenway enabled KU Hospital’s transition to a top-performing academic hospital through his 1998 proposal to create the KU Hospital Authority.

THE HEMENWAY ERA

August 2004
Opening of Regnier Hall doubles size of Edwards Campus

December 2004
KU First campaign raises more than $653 million in donations

January 2007
Medical Center dedicates $57 million Life Sciences Innovation Center
In a place with so many ingrained traditions – the Rock Chalk Chant, the steam whistle, waving the wheat – Chancellor Hemenway’s various hats, from his beret to the straw hat at commencement, became something of a tradition themselves.

But for him, as for countless Jayhawks, the walk down Campanile Hill at Commencement remains the favorite tradition and fondest memory of the university. Unique to KU, “the walk is the ceremony.”

To make sure Mount Oread retains its special charm, Hemenway oversaw a number of preservation efforts, such as the renovation of Danforth Chapel.

One of the most recent is the Campus Heritage Plan. Funded by the Getty Foundation, it provides a framework for ensuring that future growth is consistent with the landscape and character of the campus.

“Your eloquence, your stature, and your wisdom have commanded respect and admiration.”

—Patty Palmer, ’75, Ed.D. ’84, Chillicothe, Mo.
“The chancellor values intercollegiate athletics, but always in the context of education, integrity, and NCAA compliance. I feel privileged that I can count Chancellor Hemenway as a friend.”

— Lew Perkins, athletics director

Few schools can match the KU athletic tradition, starting with the 111 years that basketball has been played on Mount Oread and most recently witnessing the donning of championship hats in San Antonio.

Led by Hemenway hires Lew Perkins, Bill Self and Mark Mangino, the basketball and football teams made KU the second school in history to win the Final Four and a BCS game in the same year, as well as the first Kansas university to win a BCS bowl game.

A special commitment to women’s sports has provided new facilities for teams ranging from rowing to volleyball, and KU set a Big 12 women’s basketball single-game attendance record of 16,113 in April 2009. KU Athletics is poised for even more success in the future. Renovations at Allen Fieldhouse and Memorial Stadium, along with new academic and training facilities for student-athletes, will stand as part of the Hemenway legacy.

January 2008
Jayhawks defeat Virginia Tech to win Orange Bowl

April 2008
Jayhawks win NCAA men’s basketball national championship

September 2008
Campus Heritage Plan completed
PROGRESS DURING CHANCELLOR HEMENWAY’S TENURE
Change from 1995  (Current data)

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<th>Category</th>
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<th>Current Data</th>
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<tr>
<td>Overall enrollment</td>
<td>9%</td>
<td>30,102*</td>
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<tr>
<td>Minority enrollment overall</td>
<td>47%</td>
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<tr>
<td>First-time freshman enrollment</td>
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<td>Minority first-time freshman enrollment</td>
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<tr>
<td>Total faculty</td>
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<td>Minority faculty</td>
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<td>Average ACT score</td>
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<td>(2007 national average: 22.1)</td>
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<td>Total university fundraising</td>
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<td>(FY96-08)</td>
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<td>Capital improvements</td>
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<td>Lawrence &amp; Edwards campuses:</td>
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<td>$537 million*</td>
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<td>Medical Center:</td>
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<tr>
<td>$209 million*</td>
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<tr>
<td>Total research expenditures</td>
<td>140%</td>
<td>($297.4 million,* FY08)</td>
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* University record

For the many hats you wore...

THANK YOU.