



## Michael K. Phillips

Director

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Michael is a Director in Huron Consulting Group's Higher Education practice. He has over twenty five years of experience assisting clients with establishing or improving their business infrastructures. In addition to his primary expertise in implementing financial systems, he also has a broad background working with clients in developing business strategies, creating business policies and establishing internal control structures.

### Recent Professional Experience

- Served as interim Associate Vice President for Financial Management at a large research university. Key activities included:
  - Overseeing the reorganization of reporting relationships between the school business officers and the office of Executive Vice President & Treasurer.
  - Implementing a custom software application to track income, expenditures, indirect costs and cost share related to a federally funded research center.
  - Reorganization of the Business Offices supporting the College of Arts & Sciences, School of International Affairs and the Business School.
  - Assessment of financial and operating issues related to gift accounting and student financial aid.
- Performed an IT assessment for a large state university focused on governance, staffing levels, organizational structure and funding models.
- Supervised a broad cost reduction study for a private university covering the areas of IT, Student Services, Finance, Enrollment Management, Advancement and Academic Services.
- Performed a high level assessment of cost reduction opportunities for a large public university.
- Led a review of financial aid problems at a large public medical school.
- Led a project to identify areas of administrative and operational inefficiency at a public university.
- Directed the implementation of effort reporting software at six large universities.

- Assisted a start-up company with defining a business strategy related to outsourcing IT services for clients.
- Managed a software selection project for a new Patient Accounting system for a large university research hospital.
- Performed operational assessments of over 30 emergency departments at hospitals across the country.
- ledger, accounts payable, purchasing, inventory, HR and payroll systems at a medium sized hospital.
- Supervised the implementation of an integrated financial software package at a large university-supported observatory.
- Implemented a budgeting system to support full cost allocation across schools and major departments of a large university.
- Supervised the design and implementation of a financial data warehouse and decision support system for a large university and medical school.

### Recent Clients

George Washington University  
University of Miami  
Rush University Medical Center  
Duke University  
Washington University in St. Louis  
Virginia Commonwealth University  
University of Wisconsin  
University of Texas Medical Branch  
MD Andersen Cancer Center  
University of Illinois  
University of Kansas  
Seton Hall University  
Princeton University  
Northern Kentucky University

### Education & certifications

Michael received his Bachelor of Science Business Administration degree in Accounting from Kansas State University. He is a Certified Public Accountant (CPA), and Certified Information Systems Auditor (CISA).