

Michael McLatcher

Manager

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Michael has more than ten years of consulting and industry experience related to eProcurement project management, functional design, functional requirements testing, application performance testing, supplier enablement, and organizational development.

Professional experience

Representative examples of Michael's engagement experience include:

- Managed an eProcurement implementation for a private university in the Middle East. Responsibilities included:
 - Served as the project manager for the integration of SciQuest with SAP. Developed the implementation workplan, facilitated design meetings, coordinated activities across project teams, developed testing approach, executed test scripts, and documented actual results.
 - Defined the university's procurement procedures. Developed an inventory of business procedures, prepared procedure guides, and facilitated the review process.
 - Provided recommendations related to organizational development including staffing levels, procurement roles and responsibilities, and procurement operations.
 - Prepared the university for the SciQuest deployment. Gathered user information for system configuration, coordinated the conversion of historical data, assisted with the development of training and communications materials, and coordinated supplier enablement activities.
- Led the change management effort of a system implementation for a large City of New York agency. Responsibilities included:
 - Fostered program support among key stakeholders within participating agencies, developed the communication approach used to disseminate end user information, and designed the approach for deploying the application to the 40 target agencies.
 - Provided change management deliverables detailing activities to be conducted over a 16-month deployment period.
- Managed the implementation of a statewide eProcurement application used by more than 30 agencies and 13,000 purchasing and finance professionals. Responsibilities included:
 - Managed day to day operations for a 50-member project team.
 - Worked with corporate executives of state agencies and managed key client relationships including the eProcurement project director and associated staff.
 - Monitored adherence to contractual service level agreements linked to a long-term contract extension.
- Served as the solution architect of a statewide eProcurement application used by more than 12,000 purchasing professionals. Responsibilities included:
 - Acted as the design lead for modifications made to the eProcurement software, maintained an inventory of design document contract deliverables, and led the team responsible for the interface to the statewide financial system.
 - Managed the testing team responsible for validating the eProcurement application.
 - Led the buyer adoption team responsible for monitoring system adoption levels and increasing usage of the application.
- Acted as the relationship manager for client leadership during the restructuring of a global application support team. Responsibilities included:
 - Provided eProcurement subject matter expertise for all modules.
 - Analyzed the team structure, implemented changes to improve delivery capabilities, and designed team roles and responsibilities.

Prior to joining Huron, Michael worked as a project manager for Accenture.

Education

- Bachelor of Business Administration, University of Texas, Austin, Texas.